

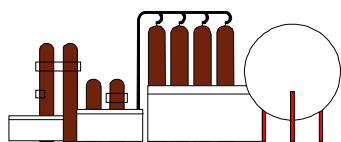
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# CCL Reviewed Claims & Change Orders

## KAW Hydroelectric Project/Kaw Dam

### Ponca City, Oklahoma

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The \$32 million Kaw Hydroelectric Project included construction of a 32-megawatt powerhouse, transmission lines, switching station and substations. CCL was retained by the Oklahoma Municipal Power Authority (OMPA) with approximately 6 months of construction remaining, to review a number of claims and change orders on the powerhouse. The total value of documented claims exceeded \$650,000. A number of additional claims were in various stages of being prepared by Centric/Jones the contractor for the powerhouse contract.

CCL assisted OMPA respond to contractor daily letters as well as claims which had been submitted. CCL developed an issue file for each claim; identified relevant documentation including correspondence, daily reports, meeting memoranda, test reports and other documents; analyzed Centric/Jones entitlement for each claim as well as the damages claimed; provided OMPA with the results of CCL's analysis; recommended a response to each claim; and assisted OMPA in negotiations with the contractor.

CCL's review included a CPM schedule analysis. This was necessary to determine the appropriateness of time extensions and delay days requested by Centric/Jones. The CPM schedule analysis as-planned schedule was developed using Centric/Jones' schedule logic and activity durations. The logic was modified to correct scheduling errors such as removal of numerous imposed start dates with no apparent basis that fragmented the schedule. Removal of imposed dates allowed analysis of the impact that specific issues had on the project completion date. Although updates to the schedule were provided on a regular basis, including actual start and finish dates for each activity, this information was independently verified to the extent possible by other contemporaneous project documentation. Several updated schedules were prepared for different time frames in the project. Once the as-planned and updated schedules were established, a comparison was made to identify schedule slippages and the reasons for the slippages.

CCL prepared a detailed review and audit of damages requested for constructive acceleration, overtime inefficiencies and extended general condition costs. CCL provided the results of schedule and damages analysis for each claim to OMPA, Centric/Jones and their respective legal counsels. A comprehensive settlement for all claim issues was reached without litigation.



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